

City of London Corporation Committee Report

Committee: Homelessness and Rough Sleeping Sub-Committee	Dated: 01/10/2025
Subject: Homelessness and Rough Sleeping Strategy 2023–2027 Update Report	Public report: For Information
This proposal: <ul style="list-style-type: none"> • delivers Corporate Plan 2024–2029 outcomes 	Links to Corporate Plan outcomes 1,2,3,4,10
Does this proposal require extra revenue and/or capital spending?	No
If so, how much?	NA
What is the source of Funding?	NA
Has this Funding Source been agreed with the Chamberlain’s Department?	NA
Report of:	Judith Finlay – Executive Director, Community and Children’s Services
Report author:	Will Norman – Head of Homelessness Prevention and Rough Sleeping

Summary

This report provides Members with a summary of progress against the aims set out in the Homelessness and Rough Sleeping Strategy 2023–2027. Strategy delivery is administered through a Homelessness and Rough Sleeping Strategy Delivery Plan (SDP). The first part of the report offers Members a high-level summary of SDP actions underway and completed. Appendix 1 provides Members with a summary of completed actions to date from the SDP.

Due to Sub-Committee scheduling, Quarter 2 (Q2) data is unavailable for the performance scorecard and dashboard. Members will receive this information in subsequent reports later in the year.

This report references the following priorities from the Homelessness and Rough Sleeping Strategy 2023–2027:

- Priority 1 – Providing rapid, effective and tailored interventions
- Priority 2 – Securing access to suitable, affordable accommodation
- Priority 3 – Achieving our goals through better collaboration and partnership
- Priority 4 – Providing support beyond accommodation.

Recommendation

Members are asked to:

- Note the report

Main Report

Background

1. This report provides Members with an update on our progress in meeting the objectives set out the Homelessness and Rough Sleeping Strategy 2023–2027. The update forms part of a regular reporting cycle to every Homelessness and Rough Sleeping Sub-Committee meeting.
2. This report presents the progress of the strategy during Q2 2025/26 which is reporting period 8 of 16.

Current Position

Service Delivery Plan (SDP) Update

	Priority 1 Providing rapid, effective and tailored interventions	Priority 2 Securing access to suitable, affordable accommodation	Priority 3 Achieving our goals through better collaboration and partnership	Priority 4 Providing support beyond accommodation	Total
Yet to begin	0	2	1	3	6
Risk	0	0	0	0	0
Underway – issues	2	0	0	0	2
Underway – no issues	7	7	4	1	19
Complete	5	4	12	5	26
Total	14	13	17	9	53

- There are currently 53 actions on the SDP.
- Three new actions have been added in the period.
- 47 actions have commenced – three more than in the last period.
- 21 actions are currently live (underway with/without issues) – the same as the previous period.
- 26 actions are now completed – three more than the last period.
- No significant risks have been identified at this stage.

3. The actions (identified by their unique SDP reference) completed in the period are:

- ✓ **3.11** *Develop recruitment practices to increase/sustain representation diversity in workforce/committee membership – diverse recruitment panels and blind shortlisting routinely used. Local procedures now been taken forward by DCCS, People Directorate Workforce Development Board and Senior Management Team meeting in collaboration with Human Resources Business Partner.*
- ✓ **4.3** *Explore business case/need for increased wellbeing offer in Square Mile for rough sleepers – one-year fixed-term post at the Providence Row Dellow Centre is now recruited to and delivering.*
- ✓ **4.7** *Enable move to electronic casework management system for Tenancy Sustainment Team (TST) – Salesforce Inform now purchased and at configuration phase.*

General commentary

4. Reporting period 8 represents the mid-point in the lifespan of the strategy. The SDP has grown from 41 to 53 actions in this time. Priority area 3 (partnership) has been the largest and the most productive area.
5. The number of actions yet to begin is steadily decreasing, and the number of actions closed/complete continues at a comparable rate. This suggests that, while new actions are being added to the SDP, it remains achievable, on track and reflects emerging challenges and opportunities.
6. 49% of the current SDP is now completed, with 40% open and underway. The remaining 11% is in the actions yet to start.

Performance Scorecard and Dashboard Commentary

7. No data is available.

Options

8. There are no options for Members to consider.

Proposals

9. There are no proposals for Members to consider.

Key Data

10. Metrics data can be found in appendices 1 and 2.

Corporate & Strategic Implications

11. Financial implications – none
12. Resource implications – none

- 13. Legal implications – none
- 14. Risk implications – none
- 15. Equalities implications – none
- 16. Climate implications – none
- 17. Security implications – none

Conclusion

- 18. Three actions on the SDP were completed in the period. This brings the total of completed actions to 26. Three new actions were added, bringing the total size of the plan to 53 actions. A total of 21 further actions remain underway, and six are yet to commence.
- 19. The performance scorecard and dashboard are not available for the October Homelessness and Rough Sleeping Sub-Committee due to the meeting schedule and Q2 data not aligning. Members will receive Q2 information at the next Sub-Committee.

Appendices

- Appendix 1 – Strategy Delivery Plan Completed Actions

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